

Consulting Service Contracts

Chapter 10 of the Laws of 2006 requires the Division of the Budget (DOB) to collect and report information related to employees working under State agency consulting service contracts. Pursuant to the law, reported spending figures include labor-related contract costs such as overhead, travel and fringe benefits, and in some cases, other non-personal service expenses. Accordingly, contract costs cannot be interpreted as representing only the compensation paid to contract employees. The DOB Executive Budget Consulting Service Contracts Report is presented in the following tables.

All Funds Comparison

	2014-15	2015-16	Amount Change	Percent Change
Est. Appropriations	\$776,722,986	\$728,851,045	(\$47,871,941)	-6.2%
Est. Reappropriations	\$884,157,788	\$844,569,937	(\$39,587,851)	-4.5%
Est. Disbursements	\$863,941,103	\$790,186,766	(\$73,754,337)	-8.5%
Est. Consultant FTEs	8,031	7,236	(795)	-9.9%

In recent years consultant spending has been significantly impacted by two key events:

- In SFY 2012-13, changes in SUNY’s hospital network resulted in the Downstate Medical Center absorbing the Long Island College Hospital (LICH) through a contractual arrangement. According to the merger, LICH staff were taken on by SUNY as consultants (1,600 contract FTEs).
- In SFY 2013-14, the Division of Homeland Security and Emergency Services utilized Disaster Assistance appropriations to expedite and support Superstorm Sandy Recovery efforts. Funding was utilized to engage 334 consultant FTEs from *Adjusters International (AI)*, to provide assessments for infrastructure damages caused by the storm (a required component of the FEMA program which reimburses State and local governments for disaster related costs).

Despite recent challenges, data reported by State agencies reflects a spending decrease of nearly \$74 million (8.5%) in SFY 2015-16. Indeed, this is consistent with a longer term multiyear trend of decreased spending. Major factors influencing the significant decline in consultant spending include:

- Governor Cuomo’s Executive Order No. 10 of 2011 (prohibited State agencies from renewing expired single source contracts for personal service unless a contractor agreed to a 10 percent reduction);
- Reduced contractor rates resulting from strategic sourcing;
- Statewide consolidation of information technology functions; and
- Execution of SUNY Downstate Medical Center's plan to exit operation of the Long Island College Hospital (\$130 million for 1,600 consultant FTEs).

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
ALL FUNDS**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Aging, Office for the	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	2.00	2.00
Agriculture and Markets, Department of	\$240,763	\$240,763	\$53,687	\$54,607	\$236,843	\$240,463	1.79	1.79
Alcoholic Beverage Control, Division of	\$125,000	\$170,000	\$0	\$0	\$125,000	\$170,000	5.00	5.00
Alcoholism and Substance Abuse Services, Office of	\$4,827,869	\$5,878,820	\$0	\$0	\$4,827,869	\$4,827,869	33.66	33.66
Audit and Control, Department of	\$5,618,618	\$5,755,350	\$0	\$0	\$5,735,170	\$5,755,350	105.25	104.25
Budget, Division of the	\$2,222,055	\$1,919,445	\$0	\$0	\$2,222,055	\$1,919,445	8.24	6.11
Children and Family Services, Office of	\$24,259,944	\$24,259,944	\$3,612,071	\$24,259,944	\$21,288,076	\$24,259,944	192.00	192.00
City University of New York	\$14,650,000	\$14,930,000	\$0	\$0	\$14,650,000	\$14,930,000	215.00	215.00
Civil Service, Department of	\$2,085,000	\$1,940,000	\$0	\$0	\$2,020,050	\$1,832,000	4.56	3.97
Corrections and Community Services, Department of	\$7,820,177	\$671,181	\$0	\$0	\$7,820,177	\$671,181	44.00	0.00
Criminal Justice Services, Division of	\$427,000	\$640,000	\$518,000	\$190,000	\$778,000	\$994,000	7.00	11.00
Deferred Compensation Board	\$22,000	\$25,000	\$0	\$0	\$17,000	\$20,000	4.00	4.00
Economic Development, Department of	\$24,903,501	\$24,903,501	\$13,051,000	\$14,135,000	\$751,000	\$1,521,000	8.50	11.00
Education Department, State	\$40,386,977	\$29,593,574	\$0	\$0	\$40,386,977	\$29,593,574	220.70	184.70
Elections, State Board of	\$0	\$0	\$1,800,000	\$1,800,000	\$800,000	\$1,000,000	5.00	5.00
Employee Relations, Governor's Office of	\$5,000,000	\$5,000,000	\$2,000,000	\$3,000,000	\$5,350,000	\$5,275,000	180.00	179.00
Environmental Conservation, Department of Executive Chamber	\$9,729,736 \$378,006	\$9,385,356 \$200,000	\$38,782,534 \$0	\$38,608,320 \$0	\$48,512,270 \$378,006	\$47,993,676 \$200,000	306.00 0.66	303.00 0.19
Financial Restructuring Board	\$2,500,000	\$2,500,000	\$0	\$0	\$98,258	\$500,000	0.25	1.00
Financial Services, Department of	\$3,157,000	\$2,296,000	\$0	\$0	\$3,157,000	\$2,296,000	37.00	28.50
Gaming Commission, New York State	\$5,058,746	\$1,091,523	\$0	\$0	\$5,058,746	\$1,091,523	12.70	3.00
General Services, Office of	\$10,308,000	\$12,300,000	\$0	\$0	\$10,112,000	\$12,300,000	84.00	94.00
Health, Department of	\$99,900,000	\$99,900,000	\$0	\$0	\$99,900,000	\$99,900,000	1,285.00	1,285.00
Higher Education Services Corporation	\$1,548,000	\$1,508,000	\$0	\$0	\$1,548,000	\$1,508,000	2.00	0.25
Homeland Security and Emergency Services, Division of	\$757,000	\$757,000	\$96,305,000	\$36,305,000	\$61,062,000	\$37,062,000	373.00	373.00
Housing and Community Renewal, Division of	\$2,280,000	\$2,280,000	\$500,000	\$700,000	\$1,633,000	\$1,633,000	31.00	31.00
Information Technology Services, Office for	\$64,557,000	\$64,557,000	\$0	\$0	\$64,557,000	\$64,557,000	396.00	399.00
Interest on Lawyer Account	\$200,000	\$200,000	\$0	\$0	\$180,000	\$200,000	5.00	5.00
Justice Center for the Protection of People with Special Needs	\$3,976,000	\$1,341,000	\$0	\$0	\$2,635,000	\$1,341,000	19.00	6.00
Labor, Department of	\$2,581,748	\$2,795,000	\$13,813,841	\$6,342,026	\$16,395,589	\$9,137,026	99.13	62.21
Law, Department of	\$3,220,000	\$2,220,000	\$0	\$1,090,000	\$2,410,000	\$2,800,000	15.00	17.00
Medicaid Inspector General, Office of the	\$3,739,830	\$5,014,298	\$0	\$0	\$3,799,964	\$5,027,688	35.53	40.20
Mental Health, Office of	\$42,626,000	\$42,738,000	\$0	\$0	\$42,626,000	\$42,738,000	439.00	433.00
Motor Vehicles, Department of	\$7,726,997	\$7,524,551	\$3,126,997	\$5,574,551	\$4,853,064	\$3,513,055	40.00	35.00
Parks, Recreation and Historic Preservation, Office of	\$15,000,000	\$16,650,000	\$14,000,000	\$14,000,000	\$18,566,570	\$18,623,633	511.00	509.00
Persons with Developmental Disabilities, Office for	\$9,801,000	\$9,801,000	\$0	\$0	\$7,776,000	\$7,719,000	87.91	87.91
Public Service, Department of	\$520,000	\$470,000	\$0	\$0	\$470,000	\$470,000	1.10	1.10
State Police, Division of	\$3,328,000	\$1,992,000	\$0	\$0	\$3,328,000	\$1,992,000	25.00	19.00
State University of New York	\$138,219,300	\$113,822,100	\$34,000	\$100,000	\$138,149,100	\$113,724,100	1,783.55	1,159.35

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
ALL FUNDS**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
State, Department of	\$3,100,000	\$3,625,000	\$1,450,000	\$750,000	\$2,250,000	\$2,350,000	84.50	83.00
Statewide Financial System	\$23,427,819	\$21,737,739	\$0	\$0	\$23,427,819	\$21,737,739	90.00	73.00
Taxation and Finance, Department of	\$3,859,000	\$3,859,000	\$0	\$0	\$3,859,000	\$3,859,000	13.00	13.00
Temporary and Disability Assistance, Office of	\$6,876,000	\$6,600,000	\$7,400,000	\$8,050,000	\$14,276,000	\$14,650,000	106.00	98.00
Transportation, Department of	\$166,821,400	\$166,821,400	\$687,673,158	\$689,572,989	\$166,977,000	\$169,316,000	1,051.00	1,057.00
Workers Compensation Board	\$8,900,000	\$8,900,000	\$0	\$0	\$8,900,000	\$8,900,000	61.00	61.00
Total	\$776,722,986	\$728,851,045	\$884,157,788	\$844,569,937	\$863,941,103	\$790,186,766	8,031.03	7,236.19

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
GENERAL FUND**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Agriculture and Markets, Department of	\$240,763	\$240,763	\$53,687	\$54,607	\$236,843	\$240,463	1.79	1.79
Audit and Control, Department of	\$4,659,178	\$4,934,050	\$0	\$0	\$4,812,870	\$4,934,050	47.25	50.25
Budget, Division of the	\$341,794	\$181,136	\$0	\$0	\$341,794	\$181,136	0.60	0.43
Children and Family Services, Office of	\$19,836,230	\$19,836,230	\$2,773,625	\$19,836,230	\$16,997,893	\$19,836,230	162.00	162.00
Correctional Services and Community Supervision, Department of	\$7,148,996	\$0	\$0	\$0	\$7,148,996	\$0	44.00	0.00
Criminal Justice Services, Division of	\$427,000	\$640,000	\$300,000	\$0	\$560,000	\$804,000	4.00	8.00
Deferred Compensation Board	\$22,000	\$25,000	\$0	\$0	\$17,000	\$20,000	4.00	4.00
Economic Development, Department of	\$19,445,501	\$19,445,501	\$7,434,000	\$7,760,000	\$525,000	\$1,295,000	4.50	7.00
Education Department, State	\$2,039,000	\$2,039,000	\$0	\$0	\$2,039,000	\$2,039,000	6.30	6.30
Employee Relations, Governor's Office of	\$5,000,000	\$5,000,000	\$2,000,000	\$3,000,000	\$5,350,000	\$5,275,000	180.00	179.00
Environmental Conservation, Department of	\$1,708,115	\$1,708,115	\$0	\$0	\$1,708,115	\$1,708,115	11.00	11.00
Executive Chamber	\$378,006	\$200,000	\$0	\$0	\$378,006	\$200,000	0.66	0.19
Financial Restructuring Board	\$2,500,000	\$2,500,000	\$0	\$0	\$98,258	\$500,000	0.25	1.00
General Services, Office of	\$300,000	\$1,142,000	\$0	\$0	\$300,000	\$1,142,000	6.00	7.00
Health, Department of	\$47,000,000	\$47,000,000	\$0	\$0	\$47,000,000	\$47,000,000	800.00	800.00
Information Technology Services, Office of	\$61,968,000	\$61,968,000	\$0	\$0	\$61,968,000	\$61,968,000	383.00	383.00
Justice Center for the Protection of People with Special Needs	\$3,976,000	\$1,341,000	\$0	\$0	\$2,635,000	\$1,341,000	19.00	6.00
Law, Department of	\$380,000	\$380,000	\$0	\$0	\$380,000	\$380,000	3.00	3.00
Medicaid Inspector General, Office of the	\$1,336,601	\$1,627,149	\$0	\$0	\$1,366,668	\$1,633,844	15.10	15.70
Parks, Recreation and Historic Preservation, Office of	\$1,000,000	\$2,650,000	\$0	\$0	\$966,570	\$2,623,633	21.00	19.00
State Police, Division of	\$2,188,000	\$852,000	\$0	\$0	\$2,188,000	\$852,000	16.00	10.00
State, Department of	\$1,600,000	\$2,000,000	\$600,000	\$250,000	\$1,250,000	\$1,250,000	66.50	61.00
Statewide Financial System	\$6,867,343	\$5,872,051	\$0	\$0	\$6,867,343	\$5,872,051	49.00	39.00
Taxation and Finance, Department of	\$3,859,000	\$3,859,000	\$0	\$0	\$3,859,000	\$3,859,000	13.00	13.00
Temporary and Disability Assistance, Office of	\$6,600,000	\$6,600,000	\$6,800,000	\$6,800,000	\$13,400,000	\$13,400,000	89.00	89.00
Total	\$200,821,527	\$192,040,995	\$19,961,312	\$37,700,837	\$182,394,356	\$178,354,522	1,946.95	1,876.66

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
SPECIAL REVENUE FUNDS - FEDERAL**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Aging, Office for the	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	\$37,500	2.00	2.00
Children and Family Services, Office of	\$4,423,714	\$4,423,714	\$838,446	\$4,423,714	\$4,290,183	\$4,423,714	30.00	30.00
Criminal Justice Services, Division of	\$0	\$0	\$218,000	\$190,000	\$218,000	\$190,000	3.00	3.00
Economic Development, Department of	\$2,000,000	\$2,000,000	\$5,617,000	\$6,375,000	\$0	\$0	0.00	0.00
Education Department, State	\$30,484,521	\$19,643,282	\$0	\$0	\$30,484,521	\$19,643,282	106.40	70.40
Elections, State Board of	\$0	\$0	\$1,800,000	\$1,800,000	\$800,000	\$1,000,000	5.00	5.00
Environmental Conservation, Department of	\$1,664,024	\$1,580,823	\$2,693,136	\$2,558,479	\$4,357,160	\$4,139,302	29.00	28.00
Health, Department of	\$25,100,000	\$25,100,000	\$0	\$0	\$25,100,000	\$25,100,000	290.00	290.00
Homeland Security and Emergency Services, Division of	\$385,000	\$385,000	\$96,305,000	\$36,305,000	\$60,690,000	\$36,690,000	369.00	369.00
Housing and Community Renewal, Division of	\$280,000	\$280,000	\$0	\$0	\$279,000	\$279,000	6.00	6.00
Labor, Department of	\$2,462,748	\$2,795,000	\$13,813,841	\$6,175,426	\$16,276,589	\$8,970,426	98.30	61.04
Medicaid Inspector General, Office of the	\$2,403,229	\$3,387,149	\$0	\$0	\$2,433,296	\$3,393,844	20.43	24.50
Motor Vehicles, Department of	\$5,226,997	\$5,574,551	\$3,126,997	\$5,574,551	\$2,764,191	\$2,193,055	20.00	20.00
State Police, Division of	\$1,140,000	\$1,140,000	\$0	\$0	\$1,140,000	\$1,140,000	9.00	9.00
State, Department of	\$400,000	\$525,000	\$350,000	\$150,000	\$250,000	\$350,000	9.00	10.00
Temporary and Disability Assistance, Office of	\$276,000	\$0	\$0	\$0	\$276,000	\$0	4.00	0.00
Total	\$76,283,733	\$66,872,019	\$124,799,920	\$63,589,670	\$149,396,440	\$107,550,123	1,001.13	927.94

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
SPECIAL REVENUE FUNDS - OTHER**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Alcoholic Beverage Control, Division of	\$125,000	\$170,000	\$0	\$0	\$125,000	\$170,000	5.00	5.00
Alcoholism and Substance Abuse Services, Office of	\$4,827,869	\$5,878,820	\$0	\$0	\$4,827,869	\$4,827,869	33.66	33.66
Audit and Control, Department of	\$518,440	\$347,000	\$0	\$0	\$350,000	\$347,000	9.00	5.00
Budget, Division of the	\$789,531	\$615,214	\$0	\$0	\$789,531	\$615,214	3.05	1.09
City University of New York	\$1,720,000	\$1,760,000	\$0	\$0	\$1,720,000	\$1,760,000	30.00	30.00
Civil Service, Department of	\$10,000	\$20,000	\$0	\$0	\$10,000	\$20,000	0.05	0.10
Economic Development, Department of	\$3,458,000	\$3,458,000	\$0	\$0	\$226,000	\$226,000	4.00	4.00
Education Department, State	\$7,863,456	\$7,911,292	\$0	\$0	\$7,863,456	\$7,911,292	108.00	108.00
Environmental Conservation, Department of	\$5,223,579	\$4,962,400	\$791,139	\$751,582	\$6,014,718	\$5,713,982	40.00	38.00
Financial Services, Department of	\$3,157,000	\$2,296,000	\$0	\$0	\$3,157,000	\$2,296,000	37.00	28.50
Gaming Commission, New York State	\$5,058,746	\$1,091,523	\$0	\$0	\$5,058,746	\$1,091,523	12.70	3.00
General Services, Office of	\$150,000	\$0	\$0	\$0	\$150,000	\$0	1.00	0.00
Health, Department of	\$27,800,000	\$27,800,000	\$0	\$0	\$27,800,000	\$27,800,000	195.00	195.00
Higher Education Services Corporation	\$1,548,000	\$1,508,000	\$0	\$0	\$1,548,000	\$1,508,000	2.00	0.25
Housing and Community Renewal, Division of	\$2,000,000	\$2,000,000	\$500,000	\$700,000	\$1,354,000	\$1,354,000	25.00	25.00
Interest on Lawyer Account	\$200,000	\$200,000	\$0	\$0	\$180,000	\$200,000	5.00	5.00
Labor, Department of	\$119,000	\$0	\$0	\$166,600	\$119,000	\$166,600	0.83	1.17
Law, Department of	\$1,840,000	\$1,840,000	\$0	\$300,000	\$1,820,000	\$1,970,000	10.00	11.00
Mental Health, Office of	\$40,751,000	\$40,988,000	\$0	\$0	\$40,751,000	\$40,988,000	421.00	421.00
Motor Vehicles, Department of	\$500,000	\$450,000	\$0	\$0	\$425,000	\$425,000	4.00	3.00
Persons with Developmental Disabilities, Office for	\$9,801,000	\$9,801,000	\$0	\$0	\$7,776,000	\$7,719,000	87.91	87.91
Public Service, Department of	\$520,000	\$470,000	\$0	\$0	\$470,000	\$470,000	1.10	1.10
State University of New York	\$138,219,300	\$113,822,100	\$34,000	\$100,000	\$138,149,100	\$113,724,100	1,783.55	1,159.35
Workers Compensation Board	\$8,900,000	\$8,900,000	\$0	\$0	\$8,900,000	\$8,900,000	61.00	61.00
Total	\$265,099,921	\$236,289,349	\$1,325,139	\$2,018,182	\$259,584,420	\$230,203,580	2,879.85	2,227.13

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
CAPITAL PROJECTS FUNDS**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Environmental Conservation, Department of	\$1,134,018	\$1,134,018	\$35,298,259	\$35,298,259	\$36,432,277	\$36,432,277	226.00	226.00
General Services, Office of	\$6,600,000	\$7,700,000	\$0	\$0	\$6,600,000	\$7,700,000	44.00	52.00
Law, Department of	\$1,000,000	\$0	\$0	\$790,000	\$210,000	\$450,000	2.00	3.00
Mental Health, Office of	\$1,875,000	\$1,750,000	\$0	\$0	\$1,875,000	\$1,750,000	18.00	12.00
Motor Vehicles, Department of	\$2,000,000	\$1,500,000	\$0	\$0	\$1,663,873	\$895,000	16.00	12.00
Parks, Recreation and Historic Preservation, Office of	\$14,000,000	\$14,000,000	\$14,000,000	\$14,000,000	\$17,600,000	\$16,000,000	490.00	490.00
State, Department of	\$1,100,000	\$1,100,000	\$500,000	\$350,000	\$750,000	\$750,000	9.00	12.00
Statewide Financial System	\$16,560,476	\$15,865,688	\$0	\$0	\$16,560,476	\$15,865,688	41.00	34.00
Temporary and Disability Assistance, Office of	\$0	\$0	\$600,000	\$1,250,000	\$600,000	\$1,250,000	13.00	9.00
Transportation, Department of	\$166,821,400	\$166,821,400	\$687,673,158	\$689,572,989	\$166,977,000	\$169,316,000	1,051.00	1,057.00
Total	\$211,090,894	\$209,871,106	\$738,071,417	\$741,261,248	\$249,268,626	\$250,408,965	1,910.00	1,907.00

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
FIDUCIARY FUNDS**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Audit and Control, Department of	\$441,000	\$474,300	\$0	\$0	\$572,300	\$474,300	49.00	49.00
City University of New York	\$12,930,000	\$13,170,000	\$0	\$0	\$12,930,000	\$13,170,000	185.00	185.00
Total	\$13,371,000	\$13,644,300	\$0	\$0	\$13,502,300	\$13,644,300	234.00	234.00

**2015-16 CONSULTING SERVICE CONTRACTS REPORT
INTERNAL SERVICE FUNDS**

AGENCY	Appropriations 2014-15	Appropriations Requested 2015-16	Reappropriations 2014-15	Reappropriations Requested 2015-16	Estimated Disbursements 2014-15	Estimated Disbursements 2015-16	Estimated Number of FTE Contract Employees 2014-15	Estimated Number of FTE Contract Employees 2015-16
Budget, Division of the	\$1,090,730	\$1,123,095	\$0	\$0	\$1,090,730	\$1,123,095	4.59	4.59
Civil Service, Department of	\$2,075,000	\$1,920,000	\$0	\$0	\$2,010,050	\$1,812,000	4.51	3.87
Correctional Services and Community Supervision, Department of	\$671,181	\$671,181	\$0	\$0	\$671,181	\$671,181	0.00	0.00
General Services, Office of	\$3,258,000	\$3,458,000	\$0	\$0	\$3,062,000	\$3,458,000	33.00	35.00
Homeland Security and Emergency Services, Division of	\$372,000	\$372,000	\$0	\$0	\$372,000	\$372,000	4.00	4.00
Information Technology Services, Office of	\$2,589,000	\$2,589,000	\$0	\$0	\$2,589,000	\$2,589,000	13.00	16.00
Total	\$10,055,911	\$10,133,276	\$0	\$0	\$9,794,961	\$10,025,276	59.10	63.46