

# **CITY UNIVERSITY OF NEW YORK**

## **MISSION**

The City University of New York (CUNY) is the nation's largest urban public university system. The City University had its origin in the Free Academy established in 1847 under the auspices of the New York City Board of Education. The University's mission is to provide affordable higher education with a focus on the urban community of New York City.

## **ORGANIZATION AND STAFFING**

The City University of New York has 11 senior colleges, a Graduate School and University Center, a Graduate School of Journalism, a Law School and 6 community colleges. The University is governed by a 17-member Board of Trustees comprised of: 10 members appointed by the Governor, 5 members appointed by the Mayor and 2 ex-officio members — the chairs of the Student Senate and the Faculty Senate.

The chief executive officer of the University is the Chancellor, who is appointed by the Board of Trustees. Individual college presidents are also appointed by the Board of Trustees. University operations are subjected to fewer State government controls than are imposed on other State agencies, reflecting executive and legislative interest in providing enhanced administrative and managerial flexibility to the City University.

The City University's operating budget supports an estimated 11,000 full-time equivalent positions consisting of 10,850 positions that are supported through a combination of State tax dollars and tuition revenues and 150 positions supported by other funds. Community college staff are not included in these totals as they are not employees of the State.

## **FISCAL BACKGROUND AND BUDGET HIGHLIGHTS**

In 1982, New York State assumed full financial responsibility for CUNY's senior college operations from New York City. In conjunction with the City of New York, the State also supports CUNY's community colleges.

## **SENIOR COLLEGES**

CUNY senior colleges have two major funding sources: State support and tuition revenue. Additional support is secured from New York City and from various fees. New York City provides support for the costs of associate degree programs at CUNY's senior colleges and a share of the central administration costs attributable to the community colleges. New York City also pre-finances CUNY's senior college operating costs, and the State subsequently reimburses the City for CUNY's net operating expenses.

Pending receipt of the tuition policy recommendations of the Governor's Commission on Public Higher Education, no tuition increase is recommended for CUNY State-operated campuses in 2007-08.

For 2007-08, CUNY's gross operating budget will total \$1.6 billion, an increase of \$71.8 million or 4.6 percent. Within this amount, taxpayer support will total \$999.1 million, an increase of \$71.8 million or 7.8 percent. CUNY's Senior College Revenue Offset will remain level at \$621.4 million, which includes a 2006-07 adjustment to fold in \$26.5 million in graduate tuition revenues resulting from Trustee actions in 2005-06.

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Special revenue funding for CUNY will total \$145 million, a decrease of \$90.0 million reflecting graduate tuition revenues (-\$30 million) previously budgeted in the City University Tuition Reimbursable Account (CUTRA) being transferred to the revenue offset, and the elimination of special revenue authorizations to reserve funds for 2005-06 collective bargaining costs (-\$60 million).

For 2007-08, funding for the Empire Innovation Program will total \$9 million — an increase of \$4 million — to support critical research projects, academic programs and Master Plan initiatives at CUNY.

### **COMMUNITY COLLEGES**

CUNY community colleges have three basic funding sources: State support, local support from New York City and tuition revenue. Recommended State funding for community colleges of \$169.7 million reflects a net increase of \$6.3 million attributable to: a \$100 per full-time student base aid increase (\$6.2 million); revised enrollment projections (-\$0.05 million); and an increase in rental aid for leased space (\$0.15 million). Funding for childcare, College Discovery, and workforce development is continued at \$0.9 million, \$0.8 million and \$2.0 million, respectively.

### **CAPITAL PROJECTS**

The State finances all CUNY capital project costs for senior colleges, other than Medgar Evers College, and shares the capital costs for community colleges and Medgar Evers College with the City of New York.

The 2007-08 Executive Budget calls upon CUNY to develop a new Five-Year Capital Plan in 2008-09 to promote greater stability, predictability and discipline in the capital funding process and ensure campus priorities are balanced with available resources.

Capital recommendations for 2007-08 supplement the current \$1.9 billion Multi-Year Investment Program for senior and community colleges with an additional \$265.8 million to support the continuation of priority projects, including recently authorized science projects at City College and the rebuilding of Fiterman Hall at the Borough of Manhattan Community College. CUNY's bond cap will be increased by \$266 million to cover CUNY's new 2007-08 capital appropriations for a total bonding authorization of \$5.8 billion.

### **PROGRAM HIGHLIGHTS**

The City University of New York offers a wide variety of educational avenues ranging from vocational courses to doctoral degree programs. Approximately 226,000 full-time and part-time students — 152,000 at the senior colleges and 74,000 at the community colleges — were enrolled in degree programs for the fall 2006 semester. In addition, the University serves more than 245,000 individuals through adult and continuing education courses. CUNY's academic offerings and programs include the following important programs:

- The Language Immersion Program is designed to strengthen the language skills of first year students prior to their entry into collegiate coursework. This intensive, full-time program has successfully taken a holistic approach to language development. The program operates on ten campuses and, since its inception in 1995, has helped more than 18,750 students to prepare for full collegiate matriculation;

- The College Preparatory Initiative is a system-wide collaboration between the City University and the New York City public schools to improve the academic preparation of high school students. The cooperative effort has enabled CUNY to strengthen its academic prerequisites for admission to the University;
- The New York City Alliance for Minority Participation is a consortium of 16 CUNY campuses that have joined with the National Science Foundation in a cooperative venture to increase the number of under-represented students successfully completing science, mathematics, engineering and technology baccalaureate programs; and
- Approximately 120 research institutes and centers are located throughout the University. Notable examples include the Structural Biology Center — a consortium of public and private research institutions located on the City College campus, the Levich Institute for Physico-Chemical Hydrodynamics at City College and the Institute for Biomolecular Structure and Function at Hunter College. University-wide research activities have been enhanced by the Applied Science Coordinating Institute.

In recent years, the CUNY Board of Trustees has advanced a series of significant actions to improve academic program quality and strengthen the planning and management functions of the University. These actions include the establishment of more rigorous admissions criteria and the successful implementation of a new remedial education policy. The Board of Trustees continues to encourage campuses to set higher standards, reduce time-to-program completion and reallocate resources through program consolidation.

The City University will continue implementing its Master Plan, which was approved by the Board of Regents in 2005. The Plan's objectives include: establishing a more rigorous and selective University system; creating a flagship environment; fostering a research environment; improving CUNY's teacher education programs; expanding collaborative and outreach programs with the New York City Board of Education; and facilitating economic development.

**ALL FUNDS  
APPROPRIATIONS  
(dollars)**

<b>Category</b>	<b>Available 2006-07</b>	<b>Appropriations Recommended 2007-08</b>	<b>Change</b>	<b>Reappropriations Recommended 2007-08</b>
State Operations	1,757,183,600	1,765,518,900	8,335,300	0
Aid To Localities	1,090,037,419	1,127,507,800	37,470,381	0
Capital Projects	337,080,000	265,800,000	(71,280,000)	2,361,276,000
<b>Total</b>	<b>3,184,301,019</b>	<b>3,158,826,700</b>	<b>(25,474,319)</b>	<b>2,361,276,000</b>

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## STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

<u>Fund Type</u>	<u>Available 2006-07</u>	<u>Recommended 2007-08</u>	<u>Change</u>
Special Revenue Funds - Other	208,500,000	145,000,000	(63,500,000)
Fiduciary Funds	1,548,683,600	1,620,518,900	71,835,300
Total	1,757,183,600	1,765,518,900	8,335,300
Adjustments:			
Prior Year Deficiency			
City University of New York			
Agency Trust Funds	13,900,000		
Recommended Deficiency			
City University of New York			
Agency Trust Funds	(23,460,000)		
Transfer(s) From			
City University of New York			
Special Revenue Funds - Other	(26,500,000)		
Special Pay Bill			
Agency Trust Funds	(61,130,000)		
Transfer(s) To			
City University of New York			
Agency Trust Funds	26,500,000		
Appropriated 2006-07	1,686,493,600		

## AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

<u>Fund Type</u>	<u>Available 2006-07</u>	<u>Recommended 2007-08</u>	<u>Change</u>
General Fund	1,090,037,419	1,127,507,800	37,470,381
Total	1,090,037,419	1,127,507,800	37,470,381
Adjustments:			
Recommended Deficiency			
City University of New York			
General Fund	(8,082,000)		
Transfer(s) From			
Special Pay Bill			
General Fund	(97,500,000)		
Appropriated 2006-07	984,455,419		

## AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

<u>Program</u>	<u>Available 2006-07</u>	<u>Recommended 2007-08</u>	<u>Change</u>
Community College Programs			
General Fund	163,376,969	168,153,800	4,776,831
Institutional Support Services			
General Fund	924,660,450	957,354,000	32,693,550
Senior College Pension Payments			
General Fund	2,000,000	2,000,000	0
Total	1,090,037,419	1,127,507,800	37,470,381

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## CAPITAL PROJECTS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

<b>Comprehensive Construction Program</b>	<b>Available 2006-07</b>	<b>Recommended 2007-08</b>	<b>Change</b>	<b>Reappropriations 2007-08</b>
Senior Colleges				
General Maintenance and Improvements				
Capital Projects Fund	0	0	0	41,200,000
Cap Proj Fund - CUNY (Direct Auth Bonds)	337,080,000	225,000,000	(112,080,000)	1,678,214,000
Program Changes - Expansion and Improvements				
Capital Projects Fund	0	0	0	1,656,000
New Facilities				
Cap Proj Fund - CUNY (Direct Auth Bonds)	0	0	0	352,300,000
City University of New York Capital Projects Fund				
City University of New York Capital Projects Fund	0	0	0	1,936,000
Subtotal	<u>337,080,000</u>	<u>225,000,000</u>	<u>(112,080,000)</u>	<u>2,075,306,000</u>
Community Colleges				
General Maintenance and Improvements				
Capital Projects Fund	0	0	0	13,512,000
Cap Proj Fund - CUNY (Direct Auth Bonds)	0	40,800,000	40,800,000	272,458,000
Subtotal	<u>0</u>	<u>40,800,000</u>	<u>40,800,000</u>	<u>285,970,000</u>
<b>Total</b>	<u><u>337,080,000</u></u>	<u><u>265,800,000</u></u>	<u><u>(71,280,000)</u></u>	<u><u>2,361,276,000</u></u>