

# **CITY UNIVERSITY OF NEW YORK**

## **MISSION**

The City University of New York (CUNY) is the third-largest public university system in the nation. The City University had its origin in the Free Academy established in 1847 under the auspices of the New York City Board of Education. The University's mission is to provide affordable higher education with a focus on the urban community of New York City.

## **ORGANIZATION AND STAFFING**

The City University of New York has 11 senior colleges, a Graduate School and University Center, a Law School and 6 community colleges. The University is governed by a 17-member Board of Trustees comprised of: 10 members appointed by the Governor, 5 members appointed by the Mayor and 2 ex-officio members — the chairs of the Student Senate and the Faculty Senate.

The chief executive officer of the University is the Chancellor, who is appointed by the Board of Trustees. Individual college presidents are also appointed by the Board of Trustees. University operations are subjected to fewer State government controls than are imposed on other State agencies, reflecting executive and legislative interest in providing enhanced administrative and managerial flexibility to the City University.

## **FISCAL BACKGROUND AND BUDGET HIGHLIGHTS**

In 1982, New York State assumed full financial responsibility for CUNY's senior college operations from New York City. In conjunction with the City of New York, the State also supports CUNY's community colleges.

## **SENIOR COLLEGES**

CUNY senior colleges have two major funding sources: State support and tuition revenue. Additional support is secured from New York City and from various fees. New York City provides support for the costs of associate degree programs at CUNY's senior colleges and a share of the central administration costs attributable to the community colleges. New York City also pre-finances CUNY's senior college operating costs, and the State subsequently reimburses the City for CUNY's net operating expenses.

For 2005-06, CUNY's gross operating budget, including reappropriations, will total \$1.3 billion, an increase of \$88.4 million or 7.1 percent. Within this amount, taxpayer support will total \$701.6 million, an increase of \$61.6 million or 9.6 percent. CUNY's Senior College Revenue Offset will total \$632.3 million, an increase of \$28.7 million or 4.8 percent in appropriation authority for increased tuition revenue.

Special revenue funding for CUNY will total \$145.0 million, a decrease of \$8.7 million or 5.6 percent, reflecting discontinuation of the use of HESC fund balances to support student financial aid activities.

Supplemental student financial aid provided through the Search for Education, Elevation and Knowledge (SEEK) program is recommended for elimination for 2005-06. Funding is continued for academic support services provided through SEEK, including tutoring, counseling and mentoring.

## **PARTNERSHIP TO ACCELERATE COMPLETION TIME (PACT)**

A new Partnership to Accelerate Completion Time (PACT) will be established at all CUNY senior and community colleges. Under PACT, colleges will provide a guarantee to participating students that required courses will be available to complete their degrees in

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exchange for a commitment by the students to fulfill their coursework in a timely manner. CUNY senior colleges will receive \$0.8 million and community colleges will receive \$0.5 million for the start-up costs.

### ***COMMUNITY COLLEGES***

CUNY community colleges have three basic funding sources: State support, local support from New York City and tuition revenue. Recommended State funding for community colleges of \$151.9 million reflects a net increase of \$3.7 million from 2004-05 attributable to: enrollment growth (\$3.2 million); “seed” funding for the new PACT program (\$0.5 million); an increase in rental aid for leased space (\$0.4 million); and elimination of the supplemental student financial aid provided through the College Discovery program (-\$0.4 million). Funding for childcare and workforce development is continued at \$0.9 million and \$1 million, respectively.

### ***CAPITAL DEVELOPMENT PROJECTS***

The State finances all CUNY capital project costs for senior colleges, other than Medgar Evers College, and shares the capital costs for community colleges and Medgar Evers with the City of New York.

Capital recommendations for 2005-06 supplement the current \$1.1 billion Five Year Investment Program for senior colleges and the \$55 million community college capital program with: an additional \$41.5 million lump sum for critical health and safety, preservation, and handicapped access projects at senior and community colleges; \$20 million in funding for the rebuilding of Fiterman Hall at the Borough of Manhattan Community College; \$15 million in matching funds for Governors Island; \$10 million for City College’s Marshak Building; and \$2.5 million for preliminary planning for the renovation of Brooklyn College’s Roosevelt Hall. CUNY’s bond cap will be increased by \$120 million to cover CUNY’s new 2005-06 capital appropriations, for a total bonding authorization of \$4.7 billion.

CUNY’s capital program for 2005-06 provides \$362 million to support anticipated commitment levels for both senior and community colleges.

### ***PROGRAM HIGHLIGHTS***

The City University of New York offers a wide variety of educational avenues ranging from vocational courses to doctoral degree programs. Approximately 219,000 full-time and part-time students — 146,000 at the senior colleges and 73,000 at the community colleges — were enrolled in degree programs for the fall 2004 semester. In addition, the University served more than 247,000 individuals through adult and continuing education courses. CUNY’s academic offerings and programs include the following important programs:

- The Language Immersion Program is designed to strengthen the language skills of first year students prior to their entry into collegiate coursework. This intensive, full-time program has successfully taken a holistic approach to language development. The program operates on nine campuses and, since its inception in 1995, has helped more than 15,800 students to prepare for full collegiate matriculation;
- The College Preparatory Initiative is a system-wide collaboration between the City University and the New York City public schools to improve the academic preparation of high school students. The cooperative effort has enabled CUNY to strengthen its academic prerequisites for admission to the University;
- The New York City Alliance for Minority Participation is a consortium of 16 CUNY campuses that have joined with the National Science Foundation in a cooperative venture to increase the number of under-represented students successfully completing science, mathematics, engineering and technology baccalaureate programs; and

- Approximately 80 research institutes and centers are located throughout the University. Notable examples include the Structural Biology Center — a consortium of public and private research institutions located on the City College campus, the Levich Institute for Physico-Chemical Hydrodynamics at City College and the Institute for Biomolecular Structure and Function at Hunter College. University-wide research activities have been enhanced by the Applied Science Coordinating Institute.

In recent years, the CUNY Board of Trustees has advanced a series of significant actions to improve academic program quality and strengthen the planning and management functions of the University. These actions include the establishment of more rigorous admissions criteria and the successful implementation of a new remedial education policy. The Board of Trustees continues to encourage campuses to set higher standards, reduce time-to-program completion and reallocate resources through program consolidation.

The City University will continue implementing its Master Plan, which was approved by the Board of Regents in 2000. The plan's objectives include: establishing a more rigorous and selective University system; improving CUNY's teacher education programs; expanding collaborative and outreach programs with the New York City Board of Education; and facilitating economic development. In December 2002, the Board of Regents approved the continuance of a 1999 amendment to the Master Plan authorizing more rigorous standards for admission to CUNY baccalaureate programs, in conjunction with continued monitoring and reporting on student access and success. In addition to the programs originally outlined in the Master Plan, CUNY is planning to undertake a number of initiatives designed to foster CUNY's participation in the economic rebuilding of New York City in the wake of the World Trade Center attacks.

**ALL FUNDS  
APPROPRIATIONS  
(dollars)**

<b>Category</b>	<b>Available 2004-05</b>	<b>Appropriations Recommended 2005-06</b>	<b>Change</b>	<b>Reappropriations Recommended 2005-06</b>
State Operations	1,402,399,000	1,467,766,000	65,367,000	33,300,000
Aid To Localities	771,772,000	806,575,000	34,803,000	24,975,000
Capital Projects	1,115,000,000	89,000,000	(1,026,000,000)	1,690,366,000
<b>Total</b>	<b>3,289,171,000</b>	<b>2,363,341,000</b>	<b>(925,830,000)</b>	<b>1,748,641,000</b>

**STATE OPERATIONS  
ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE  
APPROPRIATIONS  
(dollars)**

<b>Fund Type</b>	<b>Available 2004-05</b>	<b>Recommended 2005-06</b>	<b>Change</b>
Special Revenue Funds - Other	153,700,000	145,000,000	(8,700,000)
Fiduciary Funds	1,248,699,000	1,322,766,000	74,067,000
<b>Total</b>	<b>1,402,399,000</b>	<b>1,467,766,000</b>	<b>65,367,000</b>

Adjustments:

Prior Year Deficiency

City University of New York

Special Revenue Funds - Other

55,000,000

Appropriated 2004-05

1,457,399,000

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## AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

<u>Fund Type</u>	<u>Available 2004-05</u>	<u>Recommended 2005-06</u>	<u>Change</u>
General Fund	771,772,000	806,575,000	34,803,000
Total	771,772,000	806,575,000	34,803,000
Adjustments:			
Prior Year Deficiency			
City University of New York			
General Fund	2,258,000		
Appropriated 2004-05	774,030,000		

## AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

<u>Program</u>	<u>Available 2004-05</u>	<u>Recommended 2005-06</u>	<u>Change</u>
Community College Programs			
General Fund	144,116,000	148,845,000	4,729,000
Institutional Support Services			
General Fund	622,856,000	654,230,000	31,374,000
Senior College Pension Payments			
General Fund	4,800,000	3,500,000	(1,300,000)
Total	771,772,000	806,575,000	34,803,000

## CAPITAL PROJECTS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

<u>Comprehensive Construction Program</u>	<u>Available 2004-05</u>	<u>Recommended 2005-06</u>	<u>Change</u>	<u>Reappropriations 2005-06</u>
Senior Colleges				
General Maintenance and Improvements				
Capital Projects Fund	20,000,000	0	(20,000,000)	50,339,000
Cap Proj Fund - CUNY (Direct Auth Bonds)	1,095,000,000	89,000,000	(1,006,000,000)	1,099,037,000
Program Changes - Expansion and Improvements				
Capital Projects Fund	0	0	0	2,308,000
New Facilities				
Cap Proj Fund - CUNY (Direct Auth Bonds)	0	0	0	352,300,000
City University of New York Capital Projects Fund				
City University of New York Capital Projects Fund	0	0	0	1,966,000
Subtotal	1,115,000,000	89,000,000	(1,026,000,000)	1,505,950,000
Community Colleges				
General Maintenance and Improvements				
Capital Projects Fund	0	0	0	17,807,000
Cap Proj Fund - CUNY (Direct Auth Bonds)	0	0	0	166,609,000
Subtotal	0	0	0	184,416,000
Total	1,115,000,000	89,000,000	(1,026,000,000)	1,690,366,000