

STATE UNIVERSITY OF NEW YORK

MISSION

Created in 1948, the State University of New York is the largest public university system in the nation with 64 campuses offering a complete range of academic, professional and vocational programs. The State University system is uniquely positioned to provide New Yorkers with post-secondary educational programs of the highest quality and with the broadest possible access.

ORGANIZATION AND STAFFING

The three major components of the State University's mission — teaching, public service and research — are carried out by:

- Eight campuses (including four health science centers) offering academic programs through the doctoral level and serving as research centers;
- Fourteen comprehensive colleges providing undergraduate education in a variety of academic fields;
- Seven colleges of technology focusing on the development of a workforce with the advanced skills required by an increasingly technology-dependent economy;
- Five statutory and contract colleges at Alfred and Cornell universities that offer nationally acclaimed programs in ceramics, veterinary medicine, agriculture and life sciences, industrial and labor relations, and human ecology; and
- Thirty community colleges offering access to a wide array of higher education opportunities that prepare students for transfer to senior colleges or train them for a variety of technical or paraprofessional occupations.

The University is governed by a Board of Trustees consisting of 16 members, with 15 appointed by the Governor to staggered seven-year terms and approved by the Senate, and one ex-officio trustee representing the student assembly of the State University. The Board oversees the operations of the University's State-operated campuses and also exercises general supervisory authority over the community colleges, which are sponsored by local governments and governed by local boards of trustees.

The chief executive officer of the University is the Chancellor who is appointed by, and serves at the pleasure of, the Board of Trustees. Individual college presidents are also appointed by, and serve at the pleasure of, the Board.

The State University's operating budget supports an estimated 35,600 full-time equivalent positions consisting of 22,000 positions that are supported through a combination of State tax dollars and tuition revenues and 13,600 positions supported by other funds. Community college staff are not included in these totals as they are not employees of the State.

FISCAL BACKGROUND AND BUDGET HIGHLIGHTS

STATE-OPERATED COLLEGES

The 2002-03 Executive Budget recommends nearly \$4.2 billion to support the operations of the State University's campuses, central administration and University-wide programs. In addition to over \$1.2 billion in support from the General Fund (\$1.1 billion for operations and \$122 million for certain fringe benefit costs), the University's budget includes nearly \$3 billion in activities funded by other revenues. Revenue-generating entities and programs include: three teaching hospitals at Brooklyn, Stony Brook and Syracuse; the Long Island Veterans' Home administered by the Stony Brook Health Science Center; dormitory operations; food services; and tuition-supported activities, including summer session and overseas academic studies.

STATE UNIVERSITY

The State University's general operating budget for the 2002-03 academic year is \$1.769 billion, reflecting essentially the same level of funding as in 2001-02. The Budget ensures sufficient resources are available to maintain essential academic programs and services and anticipates that the University will continue to improve its overall cost-efficiency. The campuses also have the ability to supplement their operating budget funds from tuition revenues generated by student enrollment growth. For the seventh year in a row, the Budget anticipates no increase in existing undergraduate resident tuition rates.

For 2002-03, Federal appropriations totaling nearly \$163 million will support the Pell grant program and various other student financial aid programs, while fiduciary fund appropriations totaling \$58 million support low-interest loans to needy students and the expenditure of earnings on SUNY endowment funds.

SUNY HOSPITALS

The SUNY hospitals, like other teaching hospitals across the nation, have experienced financial pressures caused, in large part, by reductions in Medicare payments and the growth of managed care. The fiscal challenges facing the SUNY hospitals have been further exacerbated by their inability to respond quickly to changing marketplace demands due to their State agency status.

Although the SUNY hospitals were given additional tools in 1998 to improve their competitiveness and enhance their revenues, even greater flexibility is needed to ensure that the SUNY hospitals are able to achieve self-sufficiency. Accordingly, legislation accompanying this budget again proposes specific flexibility measures to promote improved hospital cost-efficiency.

The 2002-03 Budget continues the appropriation structure enacted last year for the SUNY hospitals. All hospitals' spending is now appropriated in one account with the hospitals being responsible for direct payment of their fringe benefit and debt service costs. Under this appropriation structure, the SUNY hospitals will continue to be directly accountable for operating within their available revenues, including a fixed State subsidy amount.

The State subsidy for the SUNY hospitals — which recognizes costs attributable to their State agency status — is maintained at \$92 million for 2002-03. The State will also make a second payment of \$13 million as its share of a multi-year effort by the SUNY hospitals and the State to address the accumulated hospital deficit.

COMMUNITY COLLEGES

SUNY community colleges have three primary funding sources — State aid, support from local sponsors and tuition revenue. Recommended State operating aid of \$321.8 million includes a net increase of \$3.8 million which reflects increased funding for community college enrollment growth.

The overall year-to-year funding for community colleges is a net increase of \$1.3 million when also factoring in the elimination of remaining payments for the Fashion Institute of Technology (FIT) chargeback reimbursement program (\$3.1 million), and a modest increase for rental aid. Components of State aid include: basic operating aid (\$321.8 million), rental aid (\$5.6 million), child care (\$1.0 million) and workforce training (\$1.0 million).

CORNELL COOPERATIVE EXTENSION

County cooperative extension associations — funded by State, county and Federal contributions — provide specialized information and assistance in community development, agricultural technology, 4-H youth development, and consumer and family education. The Executive Budget recommends nearly \$3.9 million in continued State support for this program.

CAPITAL

The 2002-03 Budget recommendations represent the fifth year of the Governor's Multi-Year Capital Investment Program that provides over \$2 billion for facility and infrastructure improvements at SUNY State-operated and community college campuses, consistent with needs and priorities established by the University. The Budget also includes \$135 million in new appropriation authority for the second year of a multi-year, self-funded capital improvement program for SUNY's residence halls. The new \$20 million appropriation authority for the SUNY Capital Projects Fund program will enable SUNY to spend dollars received from non-State sources — such as grants or donations — for capital improvement.

For 2002-03, the capital recommendations for State-operated and community colleges total nearly \$494 million, including nearly \$409 million in bonded projects and \$85 million in hard dollar capital funding for academic and other facilities. Within overall bonded funding, \$374 million is provided for State-operated campuses, consisting of \$239 million for educational facilities and SUNY hospitals and \$135 million for residence hall projects. Recommended capital spending will address critical health, safety and preservation needs, as well as the construction and renovation of facilities necessary to meet the educational mission of the University.

Community college capital projects are funded through State aid and direct sponsor support. Recommendations for 2002-03 total \$40 million, including \$35 million in high priority bonded projects for which financial commitments have already been obtained from local sponsors. The remaining \$5 million will fund hard dollar projects addressing critical health, safety and preservation issues.

PROGRAM HIGHLIGHTS

The State University of New York is the nation's largest comprehensive public university, offering 5,600 degree programs at the research universities, community colleges, medical schools and colleges of technology that comprise its 64 campuses. The State University enrolls over 40 percent of college-bound students graduating from New York State high schools. More than 382,000 full-time and part-time SUNY students — 197,400 at State-operated campuses and 185,200 in community colleges — are pursuing studies ranging from one-year certificate programs to a doctorate.

More than ever before, the University is focusing its attention on the pursuit of educational excellence and academic achievement. SUNY has completed a comprehensive review of the academic missions and goals of each of its 64 institutions, from community colleges to university centers. This effort has established individual goals for campuses in terms of enrollment, student mix, retention and graduation rates, research, and other key indicators of institutional vitality and success. The University implemented a new general education curriculum in the Fall of 2000, and is continuing its efforts to facilitate student transfer from SUNY community colleges to baccalaureate level institutions.

The State University is also working to raise the profile and volume of the scholarly research conducted by its faculty, and is more aggressively seeking Federal and other external support for research. As a result, the University's sponsored research grew 6.5 percent in 2000-01.

The University's initiatives in the area of technology have placed it at the forefront of higher educational institutions across the nation with 15 of SUNY campuses recognized as being among the "most wired" campuses in the nation. Also receiving recognition as a national leader in online learning, the SUNY Learning Network has received the "2001 EDUCAUSE Award for Systemic Progress in Teaching and Learning." This award recognizes programs supporting "learner-centered teaching" in sustainable and replicable ways. Created in 1995, the SUNY Learning Network enrolls more than 25,000 students who can choose from 1,500 courses and more than 40 online degree programs. Additionally,

STATE UNIVERSITY

SUNY Connect is an innovative project which will electronically tie together all the University's library resources, creating a single University-wide "virtual library" that can be accessed anytime, anywhere, at the touch of a computer key pad.

The State University's 30 locally sponsored community colleges serve as an essential source of skilled employees and play a critical role in the State's efforts to attract and retain businesses seeking an able workforce. Through their policy of open admissions, the community colleges also ensure access to post-secondary education. SUNY has recently established a three-year strategic plan to strengthen the University's 30 community colleges. The goals of the strategic plan are to achieve greater efficiency by coordinating and facilitating system-wide activities, achieving broader recognition and promotion of the SUNY community colleges, developing the role of SUNY community colleges in workforce and economic development, expanding a common framework for joint program development and delivery, and ensuring performance effectiveness and measurable outcomes.

From the curriculum and instruction in its classrooms, research in its laboratories, support from its alumni and its appeal to a growing number of college-bound students, the State University continues to elevate its ranking among the nation's finest public universities.

ALL FUNDS APPROPRIATIONS (dollars)

Category	Available 2001-02	Appropriations Recommended 2002-03	Change	Reappropriations Recommended 2002-03
State Operations	3,854,780,200	4,198,835,000	344,054,800	23,000,000
Aid To Localities	331,985,000	333,318,000	1,333,000	0
Capital Projects	185,000,000	155,000,000	(30,000,000)	1,908,565,000
Total	4,371,765,200	4,687,153,000	315,387,800	1,931,565,000

STATE OPERATIONS ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

Fund Type	Available 2001-02	Recommended 2002-03	Change
General Fund	1,215,915,200	1,223,279,000	7,363,800
Special Revenue Funds - Federal	148,650,000	162,975,000	14,325,000
Special Revenue Funds - Other	2,426,415,000	2,747,281,000	320,866,000
Internal Service Funds	6,000,000	7,500,000	1,500,000
Fiduciary Funds	57,800,000	57,800,000	0
Total	3,854,780,200	4,198,835,000	344,054,800

Adjustments:

Prior Year Deficiency	
State University of New York	
Special Revenue Funds - Other	96,800,000
Recommended Deficiency	
State University of New York	
General Fund	(4,800,000)
Special Revenue Funds - Federal	(10,000,000)
Transfer(s) From	
Special Pay Bill	
General Fund	(4,854,000)
Transfer(s) To	
General State Charges	
General Fund	5,460,000
Appropriated 2001-02	3,937,386,200

STATE UNIVERSITY

AID TO LOCALITIES ALL FUNDS FINANCIAL REQUIREMENTS BY FUND TYPE APPROPRIATIONS (dollars)

Fund Type	Available 2001-02	Recommended 2002-03	Change
General Fund	331,985,000	333,318,000	1,333,000
Total	331,985,000	333,318,000	1,333,000

Adjustments:

Recommended Deficiency	
State University of New York	
General Fund	(3,500,000)
Appropriated 2001-02	328,485,000

CAPITAL PROJECTS ALL FUNDS FINANCIAL REQUIREMENTS BY PROGRAM APPROPRIATIONS (dollars)

Comprehensive Construction Program	Available 2001-02	Recommended 2002-03	Change	Reappropriations 2002-03
Senior Universities				
General Maintenance and Improvements				
Capital Projects Fund	0	0	0	98,938,000
Capital Projects Fund - Advances	0	0	0	1,152,301,000
Program Changes - Expansion and Improvements				
Capital Projects Fund - Advances	0	0	0	0
State University Capital Projects Fund				
State University Capital Projects Fund	0	20,000,000	20,000,000	114,626,000
State University Residence Hall Rehabilitation Fund				
State University Residence Hall Rehabilitation Fund	185,000,000	135,000,000	(50,000,000)	247,794,000
Subtotal	185,000,000	155,000,000	(30,000,000)	1,613,659,000
Community Colleges				
General Maintenance and Improvements				
Capital Projects Fund	0	0	0	23,907,000
Capital Projects Fund - Advances	0	0	0	251,333,000
State University Residence Hall Rehabilitation Fund				
Capital Projects Fund - Advances	0	0	0	0
New Facilities				
Capital Projects Fund - Advances	0	0	0	19,666,000
Subtotal	0	0	0	294,906,000
Total	185,000,000	155,000,000	(30,000,000)	1,908,565,000